



solenis.com

Dan Key

COO

November 3, 2025

Dear Valued Supplier,

Solenis is pleased to confirm the previously announced acquisition of NCH Corporation is now complete, effective November 3, 2025.

By adding NCH's well-recognized brands and broad customer base in the middle-market, Solenis has a more diversified business with increased scale, an expanded global footprint and superior customer service capabilities. Together, the newly combined company will create a more diversified, customer-centric provider of water and hygiene solutions. These enhanced capabilities strengthen Solenis' commitment as a trusted partner with the right people, expertise and technology.

We do not anticipate any immediate impact on our day-to-day operations or our business with you. We will continue with business as usual, but any changes will be communicated to you.

At Solenis, we understand that our success depends on you, our suppliers. We will do all that we can to ensure a smooth transition; please reach out to your Solenis or NCH procurement representative with any questions you may have. Alternatively, please read our press release in the resources section of [Solenis.com](https://www.solenis.com)

We look forward to continuing our valued relationships with you and your company.

Sincerely,

A handwritten signature in black ink, appearing to read 'Dan Key', with a stylized flourish extending to the right.

Dan Key

Chief Operating Officer

Solenis LLC

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